



June, 2011

To whom it may concern:

Letter of Thanks

First of all, please allow me to express my sincere gratitude for the sympathy and support your company has extended to Yanmar and the people of Japan following the March 11 earthquake and tsunami.

Three months after the tragedy, signs of amelioration have become apparent, but, given the scale of the damage, it is likely to be some time before the situation returns to normal. In terms of our operations, we had to temporarily slow down the pace of production at certain plants due to parts supply shortages, and, in this regard, I would like to personally assure our esteemed partners that every effort is being made to restore production and delivery to previous levels.

Yanmar is determined to continue its relief and support activities in the affected communities and throughout its worldwide operations network.

I would like to reiterate our deepest appreciation for your understanding and cooperation during this time of adversity.

Truly yours,

Takehito Yamaoka
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